

May 6, 2022

Senator Andrea Stewart-Cousins President Pro Tempore and Majority Leader 188 State Street, Room 907, Legislative Office Building Albany, NY 12247

Speaker Carl Heastie Assembly Speaker 932 Legislative Office Building Albany, New York 12248

Re: Quarterly Status Report: 4th Quarter of Fiscal Year 2021-2022

Dear Majority Leader Stewart-Cousins, and Speaker Heastie:

I am pleased to provide you with the Quarterly Status Report for the Urban Development Corporation, doing business as the Empire State Development Corporation ("ESD"). This report is for the 4th Quarter of Fiscal Year 2021-2022, from January 1st through March 31st.

As required by statute, this report contains the status of ESD's economic development programs, presented in four sections:

- Section 1 Summary of Commitments and Disbursements by Appropriation;
- Section 2 Geographic Distribution of Approved Projects;
- Section 3 Job Creation and Retention Resulting From Approved Projects;
- Section 4 Impact of Approved Projects on Distressed Urban and Rural Communities, Small- and Medium-sized Businesses, and Strategic Industries.

I look forward to working with you in support of ESD's economic development efforts.

Very truly yours,

Høpe Knight President & CEO Designate, Empire State Development

cc: Assemblywoman Helene E. Weinstein, Chair of Assembly Ways and Means Committee Senator Liz Krueger, Chair of Senate Finance Committee

Enclosure: 4th Quarter Report

Empire State Development STATUS REPORT: 4TH QUARTER FISCAL YEAR 2021-2022

As required by Section 30A(g) of the Urban Development Corporation Act 174/68, this report contains the status of economic development programs administered by the Urban Development Corporation, doing business as the Empire State Development ("ESD"). Funding for the projects listed herein was approved by ESD during the 4th Quarter of Fiscal Year 2021-2022 (January 1 through March 31). During this period, ESD approved 41 awards to 40 companies or organizations for 40 projects\* totaling \$34,178,006, in State funding commitments. These projects will retain 1,677 jobs, create 563 jobs and leverage \$472,851,906 in private or other public sector investment.

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NEW YORK

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<sup>\*</sup> Projects may be funded by more than one award



# **ECONOMIC DEVELOPMENT PROGRAMS: APPROPRIATION CATEGORIES**

Projects in the report are funded from the appropriation (and reappropriation) categories listed below, including the Fiscal Year(s) ("FY") of appropriations.

- Buffalo Regional Innovation Cluster an appropriation to support economic development programs in the City of Buffalo and surrounding areas.
- Community Development Financial Institution Program an appropriation that provides micro-loans to businesses that do not qualify for bank loans as well as one-on-one counseling and business development assistance to facilitate credit-readiness.
- Downstate Revitalization Fund a \$35 million appropriation first enacted in FY 2008-09 to promote economic development by facilitating the creation and retention of jobs or other economic activity in downstate New York.
- Downtown Revitalization Initiative In each year, the program invests \$100 million into 10 additional downtown neighborhoods across the state. Participating communities are nominated by the state's ten Regional Economic Development Councils (REDCs) based on the downtown's potential for transformation, and each community is awarded \$10 million to develop a downtown strategic investment plan and implement key catalytic projects that advance the community's vision for revitalization.
- Economic Development Initiatives Program \$2 million of this annual appropriation is used to provide assistance to companies and not-for-profit organizations to increase the export of New York's products and services to foreign markets. Grants are made to help New York State's private sector identify and develop export markets and increase their sales, thereby creating and retaining jobs. In addition, this appropriation is used for various marketing and tourism initiatives.
- Empire State Economic Development Fund Created in 1996, and generally funded annually, this appropriation provides assistance for projects that promote the economic health of New York State by facilitating the creation or retention of jobs or the increase of business activity.
- Entrepreneurship Assistance Centers Two annual appropriations that establish and maintain Entrepreneurship Assistance Centers Centers in local communities to provide instruction, training, technical assistance, and support services to individuals who have recently started their own business or are interested in starting a business
- Federal Department of Defense Office of Economic Adjustment Up to \$700,000 was made available in the 2017-2018 FY budget through the United States Department of Defense Office of Economic Adjustment to fund projects that assist established and early stage defense industry companies with diversification and strengthen the resilience of the New York State defense companies to fluctuations in defense spending.
- High Technology Innovation and Economic Development Infrastructure Program The FY 2018-2019 budget included \$300 million for this program, and the FY 2021-2022 budget includes \$325 million for initiatives that foster research and development of innovative technologies and leverage private investment in advanced science and technology, economic development initiatives, infrastructure, manufacturing, and other economic. development initiatives that leverage private investment in regional projects that create or retain jobs.
- Market NY Program an appropriation awarded through the Regional Council Consolidating Funding Application process, to support regionally themed, New York focused projects to help to bolster tourism growth by promoting tourism destinations, attractions, and special events.



# **ECONOMIC DEVELOPMENT PROGRAMS: APPROPRIATION CATEGORIES CONTINUED**

- Minority and Women-owned Business Development and Lending Program an appropriation that provides financial assistance to minority- and women-owned business enterprises via loan funding.
- New NY Broadband Program a \$500 million appropriation to support broadband deployment to Unserved and Underserved areas of the State, at Internet speeds of at least 100 megabits per second (Mbps) (download) in most places, and 25 Mbps (download) in the most remote parts of the State.
- New York Works Economic Development Fund an appropriation to support economic development.
- New York Life Science Initiative Fund A \$320 million appropriation in the FY 2017-2018 budget to spur the growth of a new, world-class life science research cluster in New York, as well as expand the state's ability to commercialize this research and grow the economy.
- Regional Council Capital Fund an annual appropriation established under the Governor's Regional Economic Development Council Initiative to support capital-based economic development initiatives intended to create or retain jobs, prevent or reduce unemployment and underemployment and to increase business activity in a community or region.
- Restore New York Communities Initiative a \$300 million appropriation, originally awarded for Rounds 1-3 between FY 2007- FY 2009, that aids municipalities in revitalizing vacant, abandoned or deteriorating commercial and residential properties which may be in need of demolition, rehabilitation or reconstruction. An additional \$25 million was appropriated for Round 4 in 2016-17, and \$70 million for Round 5 in 2017-18.
- Transformative Economic Development Program a \$150 million appropriation for projects that catalyze private investment and result in resulting in significant economic development. The program also assists in the creation of temporary and permanent jobs, the growth of the commercial and residential tax base and the enhancement of the environment and quality of life for residents of Nassau or Suffolk County.
- Transformative Investment Program ("TIP") a \$400 million appropriation to support capital costs of regionally significant economic development initiatives that create or retain private sector jobs. Funding is made available for project costs, services, expenses, loans and grants that catalyze private investment, grow commercial and residential tax bases and enhance the environment and quality of life for New York State residents.
- Upstate Regional Blueprint Fund ("URB") a one-time appropriation of \$120 million enacted in FY 2008-09 to promote economic development in upstate New York by facilitating the creation and retention of jobs or other economic activity by providing financial assistance via a Request for Proposals process.
- Upstate Revitalization Initiative ("URI")- The New York Upstate Revitalization Initiative is part of an overall
  program aimed at systematically revitalizing the economy of Upstate New York. Modeled after the success of
  the Buffalo Billion Initiative, the URI is an opportunity for the communities of upstate New York to address the
  economic challenges of their regions and work together in bringing jobs back upstate.
- Urban and Community Development Program an appropriation that promotes economic development by encouraging economic and employment opportunities in targeted communities and urban areas.



### **Cumulative Summary of Commitments by Appropriation**

Commitments are broken down by appropriation category and detail the total funding commitments approved by ESD during the 4th Quarter of FY 2021-2022.

Appropriation	State Commitments
Buffalo Regional Innovation Cluster	\$3,030,000
Empire State Economic Development Fund	\$171 <i>,</i> 965
Lake Ontario Resiliency and Economic Development	\$110,482
Market New York Program	\$160,000
New York State Life Science Initiative	\$2,000,000
Regional Council Capital Fund	\$17,848,337
Restore New York Communities Initiative	\$1,185,000
Upstate Revitalization Initiative	\$9,400,000
Urban and Community Development Program	\$272,222
TOTAL	\$34,178,006

It is important to note that New York's State's commitment to these projects of \$34,178,006 has incentivized private sector and total public funding investments of \$507,029,912

# Cumulative Summary of Commitments by Appropriation: Project List (p.1)

Project Name	ESD Funding Commitment	Total Project Cost
Buffalo Regional Innovation Cluster		
Black Achievers Museum Capital	\$200,000	\$200,000
Buffalo Olmsted Parks Conservancy Capital- Phase 2	\$2,830,000	\$2,830,000
Subtotal	\$3,030,000	\$3,030,000
Empire State Economic Development Fund		
KanPak Capital	\$150,000	\$21,489,610
NYSTEC Smart Cities Innovation Partnership Working Capital	\$21,965	\$57,258
Subtotal	\$171,965	\$21,546,868
Lake Ontario Resiliency and Economic Development		
Crescent Yacht Club	\$110,482	\$220,964
Subtotal	\$110,482	\$220,964
Market New York Program		
Washington Irving/Legend of Sleepy Hollow Bicentennial Celebration Working Capital	\$160,000	\$240,000
Subtotal	\$160,000	\$240,000
		· · ·
NYS Life Science Initiative Fund		
NYFIRST SUNY Upstate Medical Capital	\$1,000,000	\$1,000,000
NYFIRST University of Rochester Capital	\$1,000,000	\$1,607,516
Subtotal	\$2,000,000	\$2,607,516
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Regional Council Capital Fund		
19 Cambridge Capital	\$211,337	\$3,983,337
Beaver Hollow Rural Tech Campus Capital	\$500,000	\$5,000,000
Booz Allen Hamilton Capital	\$300,000	\$1,600,000
Columbia University LINAC Capital	\$400,000	\$2,000,000
Covenant House Building Project	\$2,000,000	\$62,218,785
Designatronics Expansion Capital	\$200,000	\$2,741,464
Downtown Ithaca Community Conference Center Capital	\$500,000	\$34,281,045
Downtown Ithaca Community Conference Center Capital	\$4,500,000	\$34,281,045
Grenville Baker Boys and Girls Club Capital	\$54,000	\$270,000
Griffiss Utility Service Electric Systems Capital	\$340.000	\$1,791,400
Keuka Lake Conference Center Capital	\$500,000	\$4,445,000
Maria College Nursing Building Expansion Capital	\$250,000	\$3,811,875
North Fork Community Resource Center Capital	\$300.000	\$2,800,000
Raymond Hadley Equipment Capital	\$50,000	\$215,000
Rose Breslin Capital	\$1,500,000	\$92,679,414
Salt City Market Development Capital	\$1,000,000	\$23,162,468
Spectrum Designs - Westchester Expansion Capital	\$1,000,000	\$2,241,500
Starbuck Island Development Capital	\$1,790,000	\$8,950,884
	\$1,790,000	. , ,
Stony Brook University Smart Manufacturing		\$3,500,000
The Plant Powerhouse Capital	\$1,000,000	\$10,000,000
Town of Marlborough Milton Landing Pier Capital	\$313,000	\$1,568,730
University at Buffalo High Performance Computing Infrastructure Capital	\$1,000,000	\$5,000,000
Walkable Olean Phase II Capital Subtotal	\$400,000 \$17,848,337	\$1,497,294 \$308,039,241

# Cumulative Summary of Commitments by Appropriation: Project List (p.2)

Project Name	ESD Funding Commitment	Total Project Cost
Restore New York Communities Initiative		
Village of Colonie - 1653 Central Ave. Rehabilitation RESTORE NY V	\$700,000	\$10,662,668
Village of Waterloo –Waterloo Virgina Street Building Renovations RESTORE IV	\$485,000	\$1,290,000
Subtotal	\$1,185,000	\$11,952,668
Upstate Revitalization Initiative		
Byrne Capital	\$6,000,000	\$150,058,437
City of Rochester - High Falls Terrace Park and Overlook Study Working Capital	\$150,000	\$150,000
Precision Optical Transceivers Capital	\$750,000	\$3,944,775
ROC the Riverway Management Entity Working Capital	\$2,500,000	\$4,435,000
Subtotal	\$9,400,000	\$158,588,212
Urban and Community Development Program		
City of Binghamton Stadium District Planning Capital	\$50,000	\$100,000
Oneonta Rail Yards Redevelopment Capital	\$150,000	\$559,999
Town of Liberty Parksville Sewer Working Capital	\$12,500	\$25,000
Village of Ossining Parking Management Study & Action Plan Working Capital	\$59,722	\$119,444
Subtotal	\$272,222	\$804,443
Total	\$34,178,006	\$507,029,912



### **Cumulative Summary of Disbursements by Appropriation**

Disbursements are broken down by appropriation category and detail the total funding disbursements made during the 4th Quarter of FY 2021-2022 for funding commitments previously approved by ESD.

Appropriation	<b>Disbursements</b>
Buffalo Regional Innovation Cluster	\$4,578,533
Community Development Financial Institution	\$284,000
Downtown Revitalization Initiative	\$3,329,215
Entrepreneurial Assistance Program	\$107,340
Economic Development	
Initiatives Fund (Global NY, Tourism and	
Business Attraction & Retention)	\$9,456,257
Empire State Economic Development Fund	\$927,267
High Technology Innovation and Economic Development Fund	\$33,600,000
Lake Ontario Resiliency and Economic Development	\$305,468
Market New York Program	\$1,399,414
Minority and Women-owned Business	
Development Lending Program	\$569,836
New NY Broadband Program	\$32,218,422
New York Life Science Initiative	\$3,049,684
New York Works Economic Development Fund	\$5,249,625
Regional Council Capital Fund	\$12,064,327
Restore New York Communities Initiative	\$2,051,268
Upstate Revitalization Initiative	\$11,398,724
Urban and Community Development Program	\$159,500
TOTAL	\$120,748,880

# Cumulative Summary of Disbursements by Appropriation: Project List (p. 1)

Project Name	Commitment	Disbursement During Q4 2021- 2022	
Buffalo Regional Innovation Cluster			
Anderson Properties, Niagara Falls	\$27,005,000	\$5,682	
Central Terminal Planning Study	\$400,000	\$80,000	
Central Terminal Restoration	\$5,000,000	\$1,625,512	
Colored Musician's Club of Buffalo	\$2,000,000	\$51,473	
East Side Commercial Building Stabilization Fund Capital	\$500,000	\$75,277	
East Side Commercial District Program Consultant Services	\$175,100	\$4,380	
East Side Commercial District Program Consultant Services	\$150,000	\$7,654	
Marvel Architects- Rainbow Centre Mall Adaptive Reuse	\$310,000	\$717,735	
Nash House Capital ESCEDF	\$172,000	\$10,000	
Niagara Falls Convention Center & Old Falls Street/Management Services	\$1,500,000	\$250,000	
Robert Moses Parkway South Segment Capital	\$10,000,000	\$1,000,000	
Tonawanda Smart Growth	\$2,500,000	\$750,000	
USAN Hotel Niagara	\$5,000,000	\$820	
Subtotal	\$54,712,100	\$4,578,533	
Community Development Financial Institution			
AEDC CDFI 21	\$100,000	\$50,000	
AEDC CDFI 22	\$75,000	\$37,500	
AFCU CDFI 22	\$70,000	\$35,000	
BAC CDFI 22	\$50,000	\$25,000	
GAI CDFI 22	\$80,000	\$40,000	
Grameen CDFI 21	\$100,000	\$8,000	
La Fuerza CDFI 22	\$65,000	\$32,500	
Launch CDFI 22	\$50,000	\$25,000	
NTFCU CDFI 20	\$60,000	\$6,000	
UIDC CDFI 22	\$50,000	\$25,000	
Subtotal	\$700,000	\$284,000	
Downtown Revitalization Initiative Fund	4500.000	4016 715	
Captain Bills DRI Capital	\$500,000	\$216,715	
Cold Point DRI	\$900,000	\$900,000	
Ellicott Place Batavia DRI	\$1,150,000	\$1,150,000	
Litatro Building DRI Capital	\$1,000,000	\$1,000,000	
Standard Practice Working Capital	\$250,000	\$62,500	
Subtotal	\$3,800,000	\$3,329,215	
Entrepreneurial Assistance Program			
ACCORD Corp. 20-21	\$79,834	\$27,381	
Business Training Institute, Inc 20-21	\$79,834	\$125	
Capital Region Chamber Foundation 20-21	\$79,834	\$39,917	
Renaissance Economic Development Corp 20-21	\$79,834	\$39,917	
Subtotal	\$319,336	\$107,340	
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Economic Development Inititiatives Fund (Global NY Tourism, Business Attraction & Retention )			
Marketing 2021-22	\$15,000,000	\$9,253,194	
NY PopsUp Initiative	\$3,125,000	\$203.063	
Subtotal	\$18,125,000	\$9,456,257	
Empire State Economic Development Fund			
1 Atelier Working Capital - Medical/Critical Supplies COVID-19 Response	\$500,000	\$50,000	
Ambrell Capital	\$350,000	\$87,500	
Brunner Medical Working Capital -Medical/Critical Supplies COVID-19 Response	\$1,000,000	\$500,000	
NYS Loan Forward Fund	\$15,000,000	\$289,767	
Subtotal	\$16,850,000	\$927,267	
High Technology Innovation and Economic Development Infrastructure			
NYS-Applied Materials META Center Capital	\$250,000,000	\$20,000,000	
RF-NY CREATES Operating Support Working Capital	\$72,500,000	\$13,600,000	
Subtotal	\$322,500,000	\$33,600,000	

### Cumulative Summary of Disbursements by Appropriation: Project List (p. 2)

Project Name	Commitment	Disbursement During Q4 2021- 2022	
Lake Ontario Resiliency and Economic Development			
Angel Rock Properties, Inc.	\$43,475	\$43,475	
Bass Lane Enterprises LLC dba Shelato Cedar Spring Cottages	\$20,275	\$20,275	
Coastal View Association, Inc.	\$73,750	\$60,280	
Mobile Home Park Trust	\$32,278	\$7,971	
Pultneyville Yacht Club, Inc.	\$44,875	\$44,875	
West Winds Cottages & Motel, Inc.	\$48,427	\$29,372	
Wright's Sporting Goods & Marine Inc.	\$99,220	\$99,220	
Subtotal	\$362,300	\$305,468	
Market New York Program			
Buffalo Wing Trail Working Capital	\$50,000	\$50,000	
East End Tourism Alliance - Seasons of Reasons Working Capital	\$140,625	\$104,629	
Lakes to Locks Working Capital	\$123,000	\$123,000	
National Baseball Hall of Fame "Top Nine Artifacts" Working Capital	\$300,000	\$147,545	
NY Kitchen Campus Development Capital	\$1,000,000	\$925,000	
Olana Partnership - 2020 Collaborative Exhibition Marketing	\$200,000	\$49,240	
Subtotal	\$1,813,625	\$1,399,414	
Minarih, and Manan averal Duringers Development			
Minority and Women-owned Businesses Development	¢100.000	¢50.000	
COVID-19 TAP Grant ACCORD	\$100,000	\$50,000	
COVID-19 TAP Grant AEDC	\$100,000	\$50,000	
COVID-19 TAP Grant BLDC	\$100,000	\$26,879	
COVID-19 TAP Grant BOC	\$100,000	\$50,000	
COVID-19 TAP Grant CMP	\$100,000	\$50,000	
COVID-19 TAP Grant CRCF	\$100,000	\$50,000	
COVID-19 TAP Grant HBK	\$100,000	\$50,000	
COVID-19 TAP Grant Hofstra	\$100,000	\$50,000	
COVID-19 TAP Grant REDC	\$100,000	\$50,000	
COVID-19 TAP Grant SoBro Prime	\$100,000	\$49,676	
COVID-19 TAP Grant SoBro Venture	\$100,000	\$43,281	
COVID-19 TAP Grant ULR Subtotal	\$100,000 \$1,200,000	\$50,000 \$569,836	
Subtotal	\$1,200,000	\$205,630	
New NY Broadband Program			
ATI Phase 2 Area 2 Broadband Capital	\$12,236,307	\$389,035	
ATI Phase 2 Area 3 Broadband Capital	\$6,560,242	\$228,577	
ATI Phase 3 Area 1 Broadband Capital	\$11,261,414	\$1,468,737	
ATI Phase 3 Area 3 CAF Broadband Capital	\$19,092,478	\$1,238,006	
Clinton County Broadband Capital	\$1,200,722	\$1,080,650	
Haefele TV Phase 3 CAF Broadband Capital	\$1,308,193	\$417,268	
Haefele TV Phase 3 Unserved Broadband Capital	\$1,619,345	\$548,456	
Newport Telephone Unserved Broadband Capital	\$9,348,940	\$193,376	
North Country East Broadband Capital	\$18,442,929	\$4,846,427	
NYSBB CAF-1 Broadband Capital	\$49,532,881	\$12,609,445	
Oneida County Rural Telephone Company	\$3,205,003	\$133,074	
Phase III CAF Broadband Capital	\$799,126	\$51,318	
Phase III Unserved Broadband Capital	\$3,624,999	\$329,371	
Slic Phase 3 Clinton and Franklin Counties Unserved Broadband Capital	\$3,879,901	\$321,271	
Verizon Capital and Mohawk Valley Unserved Broadband Capital	\$5,875,501	\$2,486,230	
Verizon North County Unserved Broadband Capital	\$29,691,952	\$5,877,180	
Subtotal	\$25,051,552	\$32,218,422	

# Cumulative Summary of Disbursements by Appropriation: Project List (p. 3)

Project Name	Commitment	Disbursement During Q4 2021-2022	
New York Works Economic Development Fund			
2023 Winter University Games 5-Year Implementation Plan Phase II Working Capital	\$10,000,000	\$3,500,000	
Accompany Capital CDFI Assistance	\$175,000	\$87,500	
Ascendus CDFI Assistance	\$137,000	\$68,500	
CCNY CDFI Assistance	\$200,000	\$100,000	
Concord FCU CDFI Assistance	\$200,000	\$100,000	
Empire Station Complex Neighborhood Conditions Study	\$1,405,000	\$568,625	
Grameen CDFI Assistance	\$175,000	\$87,500	
INHS CDFI Assistance	\$125,000	\$62,500	
La Fuerza CDFI Assistance	\$75,000	\$37,500	
LESPFCU CDFI Assistance	\$150,000	\$75,000	
Neighborhood Trust Fund CDFI Assistance	\$75,000	\$37,500	
Pursuit CDFI Assistance	\$175,000	\$87,500	
REDC CDFI Assistance Sobro CDFI Assistance	\$200,000 \$75,000	\$100,000 \$37,500	
	\$73,000	\$100,000	
Syracuse Coop CDFI Assistance TruFund CDFI Assistance	\$200,000	\$100,000	
	\$200,000	\$100,000	
WEDI CDFI Assistance Subtotal	\$200,000	\$100,000	
	\$13,767,000	\$5,249,025	
New York Life Science Initiative Fund			
Cornell Life Science Entrepreneur Development Grant Working Capital	\$50,000	\$49,684	
MMRI Life Sciences Initiative	\$6,000,000	\$3,000,000	
Subtotal	\$6,050,000	\$3,049,684	
	\$0,000,000	<i>\</i>	
Regional Council Capital Fund			
55 Main Street Revitalization Capital	\$191,667	\$91,667	
Albany Water Board Capital	\$1,900,000	\$1,900,000	
Broome County - Capital	\$1,250,000	\$1,250,000	
Buckingham Facility Expansion Capital	\$50,000	\$50,000	
Buckingham Manufacturing Company Capital	\$64,000	\$64,000	
Center for Therapeutic Interactions	\$1,200,000	\$1,200,000	
Downtown Niagara Falls Stabilization Capital	\$91,812	\$91,812	
Exalt Youth Headquarters Capital	\$123,856	\$123,571	
Family Service League Capital	\$500,000	\$500,000	
Glens Falls Garage/Mixed Use Capital	\$3,000,000	\$2,500,000	
Harbor Point	\$5,000,000	\$697,505	
Herkimer Diamond Mine Village Capital	\$250,000	\$187,500	
Immediate Mailing Services, Inc.	\$550,000	\$132,045	
MARK Project Capital	\$250,000	\$62,500	
MVEDGE Sewer Crossing Capital	\$700,000	\$113,977	
PACE CNY Capital	\$965,000	\$443,211	
Robinson Block Capital	\$1,200,000	\$1,200,000	
Sag Harbor Partnership Capital	\$1,400,000	\$420,000	
SCS Capital Renovations	\$750,000	\$500,000	
St Joseph's Hospital Capital	\$136,540	\$136,540	
Value Added Agriculture Loan Fund	\$1,000,000	\$400,000	
Subtotal	\$20,572,875	\$12,064,327	
Restore New York Communities Initiative			
358 Broad Street RESTORE V	\$1,000,000	\$67,004	
Owego Main Street Rehab RESTORE NY V	\$1,000,000	\$87,500	
Sherburne Inn Restore V	\$1,000,000	\$136,391	
Town of Liberty - Parksville Hamlet Revitalization RESTORE NY V	\$1,000,000	\$130,391	
Village of Geneseo - The Poor House Renovation RESTORE NY V	\$700,000	\$700,000	
RESTORE NY IV City of Utica - Downtown Rehabilitation	\$1,000,000	\$450,000	
Ronkonkoma Hub Capital II	\$50,000,000	\$551,262	
Subtotal	\$55,075,000	\$2,051,262	

### Cumulative Summary of Disbursements by Appropriation: Project List (p. 4)

Project Name	Commitment	Disbursement During Q4 2021-2022	
Upstate Revitalization Initiative			
2023 Winter University Games 5-Year Implementation Plan Phase II Working Capital	\$0	\$352,140	
7 Hawley Street Capital	\$2,152,300	\$2,152,300	
Alliance for Economic Inclusion Fund Capital and Working Capital	\$30,000,000	\$6,000,000	
Buckingham Manufacturing Expansion Capital	\$45,000	\$45,000	
FlexTech Alliance Capital	\$20,000,000	\$537,671	
Monroe Community College Capital	\$5,400,000	\$399,137	
Morse Manufacturing - Building and Equipment	\$500,000	\$250,000	
Saab Defense and Security USA, LLC Expansion	\$30,000,000	\$1,000,000	
Sustainable Manufacturing Innovation Alliance REMADE Working Capital	\$10,000,000	\$662,476	
Subtotal	\$98,097,300	\$11,398,724	
Urban and Community Development Program			
Military Base Consulting- UCDP	\$1,547,040	\$90,000	
Village of Cooperstown Doubleday Field Working Capital	\$49,500	\$49,500	
Wayne County Brownfield Strategic Plan Working Capital	\$20,000	\$20,000	
Subtotal	\$1,616,540	\$159,500	
Total	\$793,411,045	\$120,748,880	



# SECTION 2: GEOGRAPHIC DISTRIBUTION OF APPROVED PROJECTS

Region	Approved Projects	Total Commitments
Capital	4 Projects	\$2,761,965
Central	3 Projects	\$8,000,000
Finger Lakes	8 Projects	\$5,746,337
Long Island	5 Projects	\$2,554,000
Mid-Hudson	7 Projects	\$2,185,222
Mohawk Valley	3 Projects	\$790,000
New York City	1 Projects	\$2,000,000
North Country	1 Projects	\$110,482
Southern Tier	3 Projects	\$5,100,000
Western New York	5 Projects	\$4,930,000
TOTAL	40 Projects	\$34,178,006

# Geographic Distribution of Approved Projects: Project List (p. 1)

Project Name	Commitment	County
Capital District		
Maria College Nursing Building Expansion Capital	\$250,000	Albany
NYSTEC Smart Cities Innovation Partnership Working Capital		Schenectady
Starbuck Island Development Capital	\$1,790,000	
Village of Colonie - 1653 Central Ave. Rehabilitation RESTORE NY V	\$700,000	
Subtotal	\$2,761,965	Alburry
	Ş2,701,505	
Central Region		
Byrne Capital	\$6,000,000	Cortland
NYFIRST SUNY Upstate Medical Capital	\$1,000,000	
Salt City Market Development Capital	\$1,000,000	Onondaga
Subtotal	\$8,000,000	
Finger Lakes Region		
19 Cambridge Capital	\$211,337	Monroe
City of Rochester - High Falls Terrace Park and Overlook Study Working Capital	\$150,000	Monroe
KanPak Capital	\$150,000	Yates
Keuka Lake Conference Center Capital	\$500,000	Yates
NYFIRST University of Rochester Capital	\$1,000,000	Monroe
Precision Optical Transceivers Capital	\$750,000	Monroe
ROC the Riverway Management Entity Working Capital	\$2,500,000	Monroe
Village of Waterloo –Waterloo Virgina Street Building Renovations RESTORE IV	\$485,000	Seneca
Subtotal	\$5,746,337	
Long Island Region		
Designatronics Expansion Capital	\$200,000	
Grenville Baker Boys and Girls Club Capital	\$54,000	
North Fork Community Resource Center Capital	\$300,000	
Rose Breslin Capital	\$1,500,000	
Stony Brook University Smart Manufacturing	\$500,000	Suffolk
Subtotal	\$2,554,000	
Mid-Hudson Region		
Columbia University LINAC Capital	\$400.000	Westchester
Spectrum Designs - Westchester Expansion Capital		Westchester
The Plant Powerhouse Capital		Westchester
Town of Liberty Parksville Sewer Working Capital	\$1,000,000	
Town of Liberty Parksville Sewer Working Capital	\$12,500	
Village of Ossining Parking Management Study & Action Plan Working Capital	. ,	Westchester Westchester
Washington Irving/Legend of Sleepy Hollow Bicentennial Celebration Working Capital Subtotal	\$160,000 \$2,185,222	westchester
	72,103,222	
Mohawk Valley Region		
Booz Allen Hamilton Capital	\$300,000	Oneida
Griffiss Utility Service Electric Systems Capital		Oneida
Oneonta Rail Yards Redevelopment Capital		Otsego
Subtotal	\$790,000	
New York City Region	4	
Covenant House Building Project		New York
Subtotal	\$2,000,000	
North Country Pagion		
North Country Region Crescent Yacht Club	\$110,482	Jefferson
	7110,40Z	3011013011

# Geographic Distribution of Approved Projects: Project List Continued (p. 2)

Project Name	Commitment	County	
Southern Tier Region			
City of Binghamton Stadium District Planning Capital	\$50,000	Broome	
Downtown Ithaca Community Conference Center Capital (2 Commitments)	\$5,000,000	Tompkins	
Raymond Hadley Equipment Capital	\$50,000	Tioga	
Subtotal	\$5,100,000		
Western New York Region			
Beaver Hollow Rural Tech Campus Capital	\$500,000	Erie	
Black Achievers Museum Capital	\$200,000	Erie	
Buffalo Olmsted Parks Conservancy Capital- Phase 2	\$2,830,000	Erie	
University at Buffalo High Performance Computing Infrastructure Capital	\$1,000,000	Erie	
Walkable Olean Phase II Capital	\$400,000	Cattaraugus	
Subtotal	\$4,930,000		
Total	\$34,178,006		



Region	Number of Projects	Initial Jobs	Retained Jobs	Created Jobs	Total Jobs
Capital	4	0	0	0	0
Central	3	737	737	248	985
Finger Lakes	8	311	311	178	489
Long Island	5	157	157	23	180
Mid-Hudson	7	20	20	25	45
Mohawk Valley	3	158	158	60	218
New York City	1	236	236	25	261
North Country	1	0	0	0	0
Southern Tier	3	58	58	4	62
Western New York	5	0	0	0	0
Total	40	1,677	1,677	563	2,240

Please note the following:

- Approved projects in certain programs (e.g. Restore New York Communities Initiative, Community Development Financial Institution Program, Regional Council Capital Fund, Urban and Community Development Program) or for certain purposes (e.g. worker training, marketing, research and development, Ioan funds, infrastructure) are intended to enhance productivity, afford access to capital for smaller or disadvantaged businesses, advance targeted industries or regional priorities, or improve infrastructure or communities. In some of these instances, job creation is not a primary goal and thus is not tracked.
- Initial Jobs is the baseline employment number.
- Retained Jobs indicates when some or all of a company's jobs were in jeopardy of being lost, typically through plant closures or companies moving out of the state.
- Created Jobs indicates anticipated job growth over a one- to five-year horizon.

# Job Creation and Retention: Project List (p. 1

Project Name	Commitment	Jobs Initial	Jobs Retained	Jobs Created	Total Jobs
Capital District Maria College Nursing Building Expansion Capital	\$250,000	0	0	0	0
NYSTEC Smart Cities Innovation Partnership Working Capital	\$230,000	0	0	0	0
Starbuck Island Development Capital	\$1,790,000	0	0	0	0
Village of Colonie - 1653 Central Ave. Rehabilitation RESTORE NY V	\$700,000	0	0	0	0
Subtotal	\$2,761,965	0	0	0	0
Subtotui	\$2,701,903		<u> </u>		•
Central New York Region					
Byrne Capital	\$6,000,000	737	737	248	985
NYFIRST SUNY Upstate Medical Capital	\$1,000,000	0	0	0	0
Salt City Market Development Capital	\$1,000,000	0	0	0	0
Subtotal	\$8,000,000	737	737	248	985
Finger Lakes Region					
19 Cambridge Capital	\$211,337	30	30	84	114
City of Rochester - High Falls Terrace Park and Overlook Study Working Capital	\$150,000	0	0	0	0
KanPak Capital	\$150,000	197	197	15	212
Keuka Lake Conference Center Capital	\$500,000	22	22	20	42
NYFIRST University of Rochester Capital	\$1,000,000	0	0	0	0
Precision Optical Transceivers Capital	\$750,000	62	62	59	121
ROC the Riverway Management Entity Working Capital	\$2,500,000	0	0	0	0
Village of Waterloo –Waterloo Virgina Street Building Renovations RESTORE IV	\$485,000	0	0	0	0
Subtotal	\$5,746,337	311	311	178	489
Long Island Region					
Designatronics Expansion Capital	\$200,000	157	157	4	161
Grenville Baker Boys and Girls Club Capital	\$54,000	0	0	0	0
North Fork Community Resource Center Capital	\$300,000	0	0	0	0
Rose Breslin Capital	\$1,500,000	0	0	19	19
Stony Brook University Smart Manufacturing	\$500,000	0	0	0	0
Subtotal	\$2,554,000	157	157	23	180
Mid-Hudson Region					
Columbia University LINAC Capital	\$400,000	20	20	7	27
Spectrum Designs - Westchester Expansion Capital	\$240,000	0	0	18	18
The Plant Powerhouse Capital	\$1,000,000	0	0	0	0
Town of Liberty Parksville Sewer Working Capital	\$12,500	0	0	0	0
Town of Marlborough Milton Landing Pier Capital	\$313,000	0	0	0	0
Village of Ossining Parking Management Study & Action Plan Working Capital	\$59,722	0	0	0	0
Washington Irving/Legend of Sleepy Hollow Bicentennial Celebration Working Capital	\$160,000	0	0	0	0
Subtotal	\$2,185,222	20	20	25	45
Mohawk Valley Region	4000.000	150	120		
Booz Allen Hamilton Capital	\$300,000	158	158	60	218
Griffiss Utility Service Electric Systems Capital	\$340,000	0	0	0	0
Oneonta Rail Yards Redevelopment Capital	\$150,000	-	-	-	-
Subtotal	\$790,000	158	158	60	218
New York City Degien					
New York City Region	\$2,000.000	225	225	25	264
Covenant House Building Project	\$2,000,000 <b>\$2,000,000</b>	236 236	236 236	25 25	261 261
Subtotal	\$2,000,000	230	236	25	201
North Country Pagion					
North Country Region Crescent Yacht Club	\$110,482	0	0	0	0
Subtotal	\$110,482	0	0	0	0
	\$110,482	U	0	0	0
Southern Tier Region					
City of Binghamton Stadium District Planning Capital	\$50,000	0	0	0	0
Downtown Ithaca Community Conference Center Capital (2 Commitments)	\$5,000,000	0	0	0	0
Raymond Hadley Equipment Capital	\$5,000,000	58	58	4	62
Subtotal	\$5,100,000	58	58	4	62 62
	\$3,100,000	58	30		52
Western New York Region					
Beaver Hollow Rural Tech Campus Capital	\$500,000	0	0	0	0
Black Achievers Museum Capital	\$200,000	0	0	0	0
Black Achievers Museum Capital Buffalo Olmsted Parks Conservancy Capital- Phase 2	\$2,830,000	0	0	0	0
University at Buffalo High Performance Computing Infrastructure Capital	\$2,830,000	0	0	0	0
Walkable Olean Phase II Capital	\$1,000,000	0	0	0	0
Subtotal	\$400,000 \$4,930,000	0	0	0	0
	γ <del>-</del> ,350,000	0	U		0
Total	\$34,178,006	1,677	1,677	563	2,240
		1,077	1,077	202	2,240



# SECTION 4: IMPACT OF APPROVED PROJECTS ON DISTRESSED URBAN AND RURAL COMMUNITIES, SMALL- AND MEDIUM-SIZED BUSINESSES AND STRATEGIC INDUSTRIES

For each project with funding exceeding \$100,000 and the goal of creating or retaining jobs, ESD staff prepares an analysis of the benefits and costs that accrue to New York State based on income and sales tax revenues that are expected to be generated by direct and indirect jobs (e.g. construction). Summary information is provided below, and the attached Project Lists indicate this information where relevant (projects without construction or job creation indicate "N/A"). Individual analyses are attached in the appendix.

### **Distressed Urban and Rural Communities**

Of the 40 recipients of funding approved by ESD in the 4th Quarter of Fiscal Year 2021-2022, 20 recipients (50%) were located in distressed communities. Of these 20 recipients,

- 7 (18% of total funding recipients) were located in a distressed rural community
- 13 (32% of total funding recipients) were located in distressed urban communities

### **Strategic Industries**

Of the 40 projects approved by ESD in the 4th Quarter of Fiscal Year 2021-2022, the following industries were represented:

Industry	Percentage of Total Funding	# of Project(s)
Arts/ Entertainment	>1%	1
Education	8%	5
Machinery & Miscellaneous Manufacturing	22%	6
Municipal /Government/Not-For-Profit	33%	16
Real Estate Development	16%	5
Science/Technology	4%	3
Tourism/Hospitality	17%	4

Please note the following:

To determine if a project falls in a distressed community, ESD uses the Community Development Institution Fund ("CDFI") mapping tool to discover if a project falls within a census tract that is defined as "low income". The CDFI defines a "low income community", as a census tract that has a family median income of less than 80% or poverty rate greater than 20%.

# Distressed Urban and Rural Communities: Project List (page 1 of 2)

Project Name	Benefit	Cost
Rural		
Keuka Lake Conference Center Capital	\$827,158	\$500,000
North Fork Community Resource Center Capital	N/A	N/A
Raymond Hadley Equipment Capital	\$306,017	\$50,000
Town of Liberty Parksville Sewer Working Capital	N/A	N/A
Village of Ossining Parking Management Study & Action Plan Working Capital	N/A	N/A
Village of Waterloo –Waterloo Virgina Street Building Renovations RESTORE IV	N/A	N/A
Washington Irving/Legend of Sleepy Hollow Bicentennial Celebration Working Capital	N/A	N/A
Subtotal	\$1,133,175	\$550,000
Urban		
19 Cambridge Capital	\$3,662,084	\$211,337
Byrne Capital	\$10,077,139	\$4,945,140
City of Rochester - High Falls Terrace Park and Overlook Study Working Capital	N/A	N/A
Downtown Ithaca Community Conference Center Capital (2 Commitments)	\$2,849,992	\$5,000,000
Griffiss Utility Service Electric Systems Capital	N/A	N/A
NYFIRST SUNY Upstate Medical Capital	N/A	N/A
NYFIRST University of Rochester Capital	N/A	N/A
Oneonta Rail Yards Redevelopment Capital	N/A	N/A
Precision Optical Transceivers Capital	\$6,849,992	\$750,000
ROC the Riverway Management Entity Working Capital	N/A	N/A
Salt City Market Development Capital	N/A	N/A
University at Buffalo High Performance Computing Infrastructure Capital	N/A	N/A
Walkable Olean Phase II Capital	N/A	N/A
Subtotal	\$23,439,207	\$10,906,477
Total	\$24,572,382	\$11,456,477

# Small and Medium-Sized Business: Project List

Project Name	Benefit	Cost
19 Cambridge Capital	\$3,662,084	\$211,337
Beaver Hollow Rural Tech Campus Capital	\$1,520,750	\$500,000
Byrne Capital	\$10,077,139	\$4,945,140
Designatronics Expansion Capital	\$222,011	\$200,000
North Fork Community Resource Center Capital	N/A	N/A
Precision Optical Transceivers Capital	\$6,849,992	\$750,000
Raymond Hadley Equipment Capital	\$306,017	\$50,000
Salt City Market Development Capital	N/A	N/A
Spectrum Designs - Westchester Expansion Capital	N/A	N/A
The Plant Powerhouse Capital	N/A	N/A
Total	\$22,637,993	\$6,656,477

# Strategic Industries: Project List (p. 1)

Project Name	Benefit	Cost
Arts/Entertainment		
Black Achievers Museum Capital	N/A	N/A
Subtotal	0	0
Education		
Beaver Hollow Rural Tech Campus Capital	\$1,520,750	\$500,000
Columbia University LINAC Capital	\$436,285	\$400,000
Maria College Nursing Building Expansion Capital	N/A	N/A
Stony Brook University Smart Manufacturing	N/A	N/A
University at Buffalo High Performance Computing Infrastructure Capital	N/A	N/A
Subtotal	\$1,957,035	\$900,000
Machinery & Miscellaneous Manufacturing		
Byrne Capital	\$10,077,139	\$4,945,140
Designatronics Expansion Capital	\$222,011	\$200,000
KanPak Capital	\$3,292,796	\$200,000
Precision Optical Transceivers Capital	\$6,849,992	\$750,000
Raymond Hadley Equipment Capital	\$306,017	\$50,000
Spectrum Designs - Westchester Expansion Capital	\$416,487	\$240,000
Subtotal	\$21,164,442	\$6,335,140
Municipal /Government/Not-For-Profit		
Buffalo Olmsted Parks Conservancy Capital- Phase 2	N/A	N/A
City of Binghamton Stadium District Planning Capital	N/A	N/A
City of Rochester - High Falls Terrace Park and Overlook Study Working Capital	N/A	N/A
Covenant House Building Project	\$3,477,095	\$2,000,000
Grenville Baker Boys and Girls Club Capital	N/A	N/A
Griffiss Utility Service Electric Systems Capital	N/A	N/A
North Fork Community Resource Center Capital	N/A	N/A
NYFIRST University of Rochester Capital	N/A	N/A
Oneonta Rail Yards Redevelopment Capital	N/A	N/A
ROC the Riverway Management Entity Working Capital	N/A	N/A
Town of Liberty Parksville Sewer Working Capital	N/A	N/A
Town of Marlborough Milton Landing Pier Capital	N/A	N/A
Village of Colonie - 1653 Central Ave. Rehabilitation RESTORE NY V	N/A	N/A
Village of Ossining Parking Management Study & Action Plan Working Capital	N/A	N/A
Village of Waterloo –Waterloo Virgina Street Building Renovations RESTORE IV	N/A	N/A
Walkable Olean Phase II Capital	N/A	N/A
Subtotal	\$ 3,477,095	\$ 2,000,000
Real Estate		
19 Cambridge Capital	\$3,662,084	\$211,337
Rose Breslin Capital	N/A	N/A
Salt City Market Development Capital	N/A	N/A
Starbuck Island Development Capital	N/A	N/A
The Plant Powerhouse Capital	N/A	N/A
Subtotal	\$3,662,084	\$211,337

# Strategic Industries: Project List (p. 2)

Project Name	Benefit	Cost
Science/Technology		
Booz Allen Hamilton Capital	N/A	N/A
NYFIRST SUNY Upstate Medical Capital	N/A	N/A
NYSTEC Smart Cities Innovation Partnership Working Capital	N/A	N/A
Subtotal	0	0
Tourism/ Hospitality		
Crescent Yacht Club	N/A	N/A
Downtown Ithaca Community Conference Center Capital (2 Commitments)	\$2,849,992	\$5,000,000
Keuka Lake Conference Center Capital	\$827,158	\$500,000
Washington Irving/Legend of Sleepy Hollow Bicentennial Celebration Working Capital	N/A	N/A
Subtotal	\$ 3,677,150	\$ 5,500,000
TOTAL	\$ 33,937,806	\$ 14,946,477

#### NEW YORK STATE OF OPPORTUNITY. Empire State Development APPENDIX: FISCAL BENEFIT TO COST EVALUATIONS

Where impact was quantifiable, the projects that were analyzed yield an overall Fiscal Benefit to Cost ratio of 2.27. This means that for each dollar of New York State government subsidy, such as tax exemptions or abatements on sales, property and interest income, there was a return to the tax base of \$2.27.

#### **Total Projects**

Project Name	Benefit	Cost
19 Cambridge Capital	\$3,662,084	\$211,337
Beaver Hollow Rural Tech Campus Capital	\$1,520,750	\$500,000
Byrne Capital	\$10,077,139	\$4,945,140
Columbia University LINAC Capital	\$436,285	\$400,000
Covenant House Building Project	\$3,477,095	\$2,000,000
Designatronics Expansion Capital	\$222,011	\$200,000
Downtown Ithaca Community Conference Center Capital (2 Commitments)	\$2,849,992	\$5,000,000
KanPak Capital	\$3,292,796	\$150,000
Keuka Lake Conference Center Capital	\$827,158	\$500,000
Precision Optical Transceivers Capital	\$6,849,992	\$750,000
Raymond Hadley Equipment Capital	\$306,017	\$50,000
Spectrum Designs - Westchester Expansion Capital	\$416,487	\$240,000
Total	\$33,937,806	\$14,946,477

Please note the following:

- Benefit Cost Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. Unlike typical ESD Business Investment projects, which involve direct job creation and retention, Infrastructure Investment (e.g. the development or expansion of basic systems and facilities, including transportation, water and sewer, communication, energy generation and distribution, and parking facilities) and Economic Growth Investment (e.g. projects that foster economic growth through cultural activity, higher education activity, regional revolving loan and grant programs, other local or regional initiatives, agribusiness initiatives, marketing activities, training or education programs, or technical assistance) may not involve permanent job commitments. Such projects generate long-term benefits not captured in the period of analysis. This is reflected in the Benefit Cost Evaluations as compared to benchmarks developed for Infrastructure Investment and Economic Growth Investment projects.
- For funding awards under \$250,000, only the total benefit is provided rather than a full evaluation.

19 Cambridge LLC

Evaluated over a seven-year period, project fiscal benefits to New York State government are expected to be \$3,662,084, which exceed the cost to the State.

#### Project Summary Benefit-Cost Evaluation<sup>1</sup>

#### Founders Software, Inc. – Business Investment

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	282	Construction Job Years (Direct):	8
New Jobs:	44 over four years	Construction Job Years (Indirect):	5

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>2</sup>	Project Results State & Local Government	State & Local Government Benchmarks
Fiscal Costs <sup>3</sup>	\$500,000	\$794,250	\$500,000	\$1,020,500
Fiscal Benefits <sup>4</sup>	\$1,520,750	\$2,085,600	\$2,646,695	\$4,271,980
Fiscal Cost /Direct Job	\$18,229	\$3,000	\$18,229	\$4,110
Fiscal Cost/Total Jobs	\$10,479	\$1,424	\$10,479	\$1,964
Fiscal B/C Ratio	3.04	7.00	5.29	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>5</sup>	\$20,221,296	\$119,468,000		
Econ. Benefits/Total Jobs	\$423,813	\$147,600		
Economic B/C Ratio	40.44	75.00		

<sup>4</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>&</sup>lt;sup>1</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>2</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>3</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

<sup>&</sup>lt;sup>5</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

### Project Summary Benefit-Cost Evaluation<sup>6</sup>

#### Byrne Holdings, Inc. – Business Investment

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	433	Construction Job Years (Direct):	379
New Jobs:	231 over five years	Construction Job Years (Indirect):	220

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>7</sup>	Project Results State & Local Government	State & Local Government Benchmarks
Fiscal Costs <sup>8</sup>	\$4,945,140	\$794,250	\$4,945,140	\$1,020,500
Fiscal Benefits <sup>9</sup>	\$10,077,139	\$2,085,600	\$17,551,588	\$4,271,980
Fiscal Cost /Direct Job	\$35,168	\$3,000	\$35,168	\$4,110
Fiscal Cost/Total Jobs	\$17,635	\$1,424	\$17,635	\$1,964
Fiscal B/C Ratio	2.04	7.00	3.55	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>10</sup>	\$131,929,911	\$119,468,000		
Econ. Benefits/Total Jobs	\$470,478	\$147,600		
Economic B/C Ratio	26.68	75.00		

<sup>&</sup>lt;sup>6</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>7</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>8</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

<sup>&</sup>lt;sup>9</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>&</sup>lt;sup>10</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

### Project Summary Benefit-Cost Evaluation<sup>11</sup>

#### **Columbia University – Business Investment**

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	20	Construction Job Years (Direct):	0
New Jobs:	7 over five years	Construction Job Years (Indirect):	0

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>12</sup>	Project Results State & Local Government	State & Loca Government Benchmarks
Fiscal Costs <sup>13</sup>	\$400,000	\$794,250	\$400,000	\$1,020,500
Fiscal Benefits <sup>14</sup>	\$436,285	\$2,085,600	\$791,216	\$4,271,980
Fiscal Cost /Direct Job	\$65,443	\$3,000	\$65,443	\$4,110
Fiscal Cost/Total Jobs	\$42,017	\$1,424	\$42,017	\$1,964
Fiscal B/C Ratio	1.09	7.00	1.98	10.60
	Project Results	Benchmarks		
Economic Benefits <sup>15</sup>	\$4,930,751	\$119,468,000		
Econ. Benefits/Total Jobs	\$517,942	\$147,600		
Economic B/C Ratio	12.33	75.00		

<sup>14</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>&</sup>lt;sup>11</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>12</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>13</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

<sup>&</sup>lt;sup>15</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

# Project Summary Benefit-Cost Evaluation<sup>16</sup>

#### **Covenant House – Business Investment**

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	236	Construction Job Years (Direct):	245
New Jobs:	25 over two years	Construction Job Years (Indirect):	127

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>17</sup>	Project Results State & Local Government	State & Loca Government Benchmarks
Fiscal Costs <sup>18</sup>	\$2,000,000	\$794,250	\$2,000,000	\$1,020,500
Fiscal Benefits <sup>19</sup>	\$3,477,095	\$2,085,600	\$7,466,231	\$4,271,980
Fiscal Cost /Direct Job	\$102,739	\$3,000	\$102,739	\$4,110
Fiscal Cost/Total Jobs	\$97,608	\$1,424	\$97,608	\$1,964
Fiscal B/C Ratio	1.74	7.00	3.73	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>20</sup>	\$47,234,411	\$119,468,000		
Econ. Benefits/Total Jobs	\$2,305,223	\$147,600		
Economic B/C Ratio	23.62	75.00		

<sup>19</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>20</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

<sup>&</sup>lt;sup>16</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>17</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>18</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

Designatronics Inc.

Evaluated over a seven-year period, project fiscal benefits to New York State government are expected to be \$222,011, which exceed the cost to the State.

### Project Summary Benefit-Cost Evaluation<sup>21</sup>

#### **Downtown Ithaca Local Development Corporation – Business Investment**

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	0	Construction Job Years (Direct):	277
New Jobs:	60 over four years	Construction Job Years (Indirect):	110

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>22</sup>	Project Results State & Local Government	State & Local Government Benchmarks
Fiscal Costs <sup>23</sup>	\$5,000,000	\$794,250	\$5,000,000	\$1,020,500
Fiscal Benefits <sup>24</sup>	\$2,849,992	\$2,085,600	\$4,929,979	\$4,271,980
Fiscal Cost /Direct Job	\$141,722	\$3,000	\$141,722	\$4,110
Fiscal Cost/Total Jobs	\$97,135	\$1,424	\$97,135	\$1,964
Fiscal B/C Ratio	0.57	7.00	0.99	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>25</sup>	\$36,550,516	\$119,468,000		
Econ. Benefits/Total Jobs	\$710,069	\$147,600		
Economic B/C Ratio	7.31	75.00		

<sup>24</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>&</sup>lt;sup>21</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>22</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>23</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

<sup>&</sup>lt;sup>25</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

Evaluated over a seven-year period, project fiscal benefits to New York State government are expected to be \$3,292,796, which exceed the cost to the State.

# Project Summary Benefit-Cost Evaluation<sup>26</sup>

#### Keuka Lake Hotel LLC – Business Investment

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:	22	Construction Job Years (Direct):	28
New Jobs:	20 over five years	Construction Job Years (Indirect):	18

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>27</sup>	Project Results State & Local Government	State & Local Government Benchmarks
Fiscal Costs <sup>28</sup>	\$500,000	\$794,250	\$500,000	\$1,020,500
Fiscal Benefits <sup>29</sup>	\$827,158	\$2,085,600	\$1,440,468	\$4,271,980
Fiscal Cost /Direct Job	\$25,362	\$3,000	\$25,362	\$4,110
Fiscal Cost/Total Jobs	\$15,813	\$1,424	\$15,813	\$1,964
Fiscal B/C Ratio	1.65	7.00	2.88	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>30</sup>	\$10,960,436	\$119,468,000		
Econ. Benefits/Total Jobs	\$346,636	\$147,600		
Economic B/C Ratio	21.92	75.00		

<sup>29</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>30</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

<sup>&</sup>lt;sup>26</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>27</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>28</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

### Project Summary Benefit-Cost Evaluation<sup>31</sup>

#### Precision Optical Transceivers, Inc. – Business Investment

Benefit-Costs Evaluations are used in evaluating projects that are categorized as Business Investment, Infrastructure Investment, and Economic Growth Investment and that involve 1) job retention and/or creation and/or 2) construction-related activity. For Business Investment projects, benefits reported in the table below typically reflect the impact of both jobs and construction-related activity. For Infrastructure Investment and Economic Growth Investment projects, which generate long-term benefits not captured in the period of analysis and may involve no permanent job commitments, the table typically reflects only construction-related activity. Benchmarks for each type of project are noted in the footnotes.

Initial Jobs:62New Jobs:59 over five years

Construction Job Years (Direct): 8 Construction Job Years (Indirect): 4

Evaluation Statistics	Project Results NYS Gov't.	NYS Gov't. Benchmarks <sup>32</sup>	Project Results State & Local Government	State & Local Government Benchmarks
Fiscal Costs <sup>33</sup>	\$750,000	\$794,250	\$750,000	\$1,020,500
Fiscal Benefits <sup>34</sup>	\$6,849,992	\$2,085,600	\$11,812,191	\$4,271,980
Fiscal Cost /Direct Job	\$12,277	\$3,000	\$12,277	\$4,110
Fiscal Cost/Total Jobs	\$5,067	\$1,424	\$5,067	\$1,964
Fiscal B/C Ratio	9.13	7.00	15.75	10.60
	Project	Benchmarks		
	Results			
Economic Benefits <sup>35</sup>	\$83,776,205	\$119,468,000		
Econ. Benefits/Total Jobs	\$565,978	\$147,600		
Economic B/C Ratio	111.70	75.00		

<sup>34</sup> Fiscal benefits are the loan repayments and tax revenues to New York State and Local governments generated by project activity. This includes estimated taxes on personal incomes from project direct and indirect employment, corporate and business incomes, excise and user taxes, property taxes, and other taxes.

<sup>&</sup>lt;sup>31</sup> Dollar values are present value calculated over a seven-year period. Separate evaluations are made and reported for New York State government assistance alone and for State and Local government.

<sup>&</sup>lt;sup>32</sup> The current project evaluation results (both fiscal and economic) are compared to performance measure benchmarks based on results of a sample of ESD non-retail projects. Business Investment project benchmarks are 7.00 (Fiscal) and 75.00 (Economic). Infrastructure Investment (or Economic Growth Investment) project benchmarks are 3.00 (Fiscal) and 30.00 (Economic).

<sup>&</sup>lt;sup>33</sup> Fiscal cost includes the value of grants, loans and associated default risks, and discretionary subsidies (such as tax exemptions or abatements on sales, property, and interest income).

<sup>&</sup>lt;sup>35</sup> Economic benefits are estimated project benefits measuring fiscal flows to government plus net resident disposable income from project direct and indirect employment net of transfers, without adjusting for individual income earners' opportunity cost of employment.

The Raymond-Hadley Corporation

Evaluated over a seven-year period, project fiscal benefits to New York State government are expected to be \$306,017, which exceed the cost to the State.

Spectrum Designs

Evaluated over a seven-year period, project fiscal benefits to New York State government are expected to be \$416,487, which exceed the cost to the State.

